

ASSORTATIVE MATCHING WITH LARGE FIRMS
SPAN OF CONTROL OVER MORE VERSUS BETTER WORKERS

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MOTIVATION

- Background:
 - Matching: one-to-one (e.g. Becker 1973) → extensive margin
 - Macro / Labor / Trade / Urban / Devel: intensive margin
 - Intensive Margin ⇒ Firm Size
- Trade-Off: better workers vs. more workers
 - managerial time: “span of control”: Sattinger 75, Lucas 78
 - assignment of land, of “distance”, of assets...

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- Goals:
 1. Capture factor intensity in tractable manner (no peer effects)
 2. Sorting condition: complementarity quality vs. quantity
 3. Characterize firm size, assignment, wages
 4. Introduce frictions: unemployment across skills and firm size

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- Economic Relevance
 1. Characterizing production technology across industries:
Walmart vs. mom-&-pop store; consulting and law firms;...
 2. Misallocation debate: output difference across economies
 - Firm heterogeneity in productivity \rightarrow differences in K, p, A (Restuccia-Rogerson (08), Hsieh-Klenow (10),...)
 - Intensive margin *and* heterogeneity
 - Also worker heterogeneity \Rightarrow skill (mis)allocation and human capital distribution matter

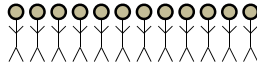
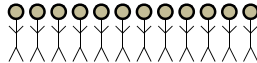
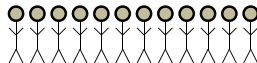
MOTIVATION

Resources / Firms

Workers

h_1^f

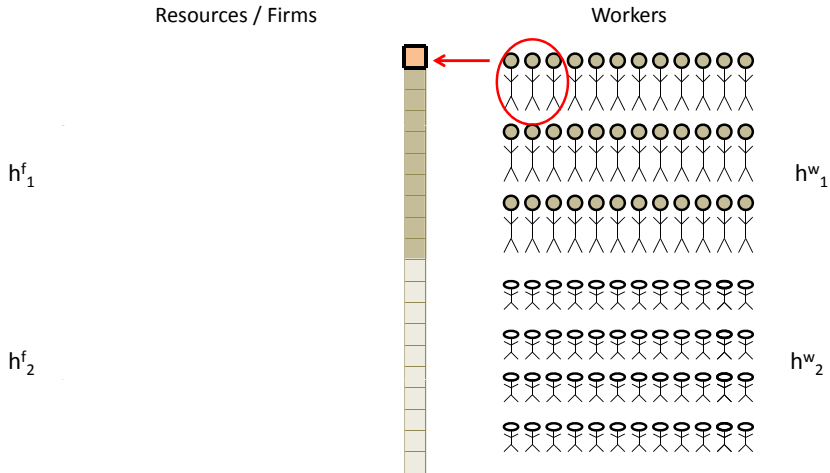
h_2^f



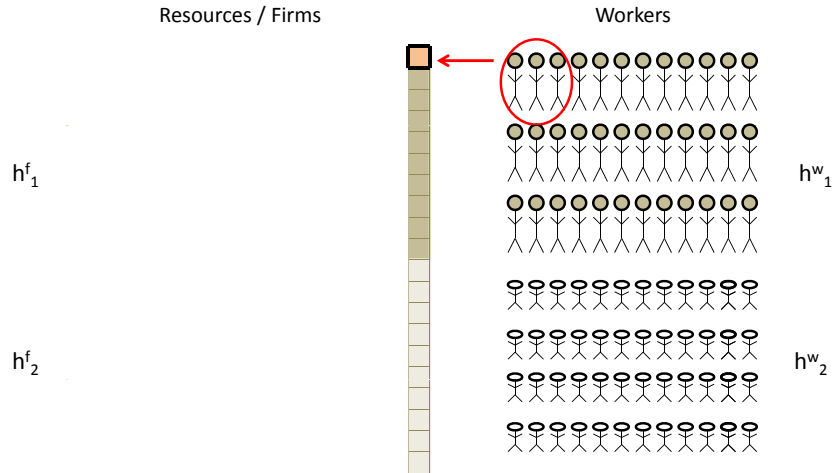
h_1^w

h_2^w

MOTIVATION

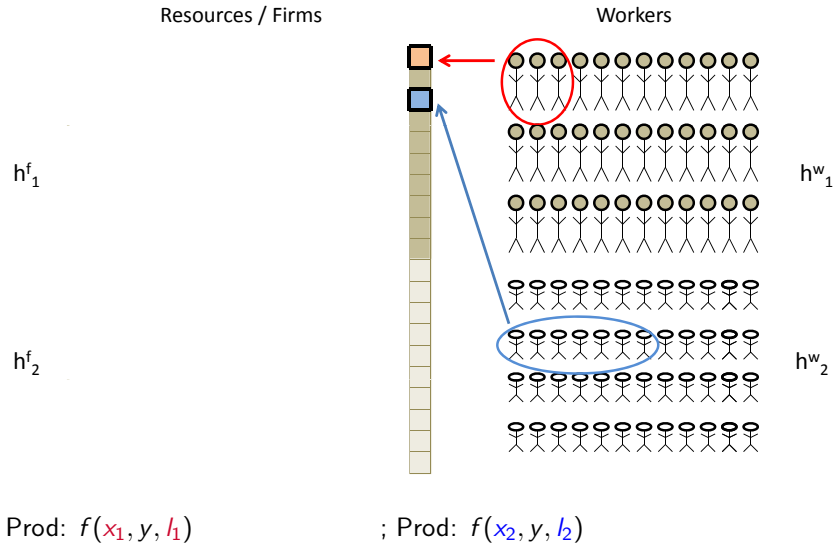


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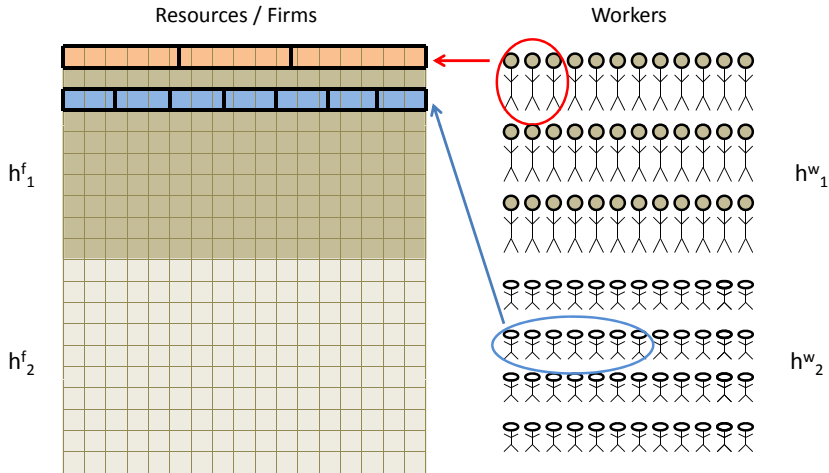


Prod: $f(x_1, y, l_1)$

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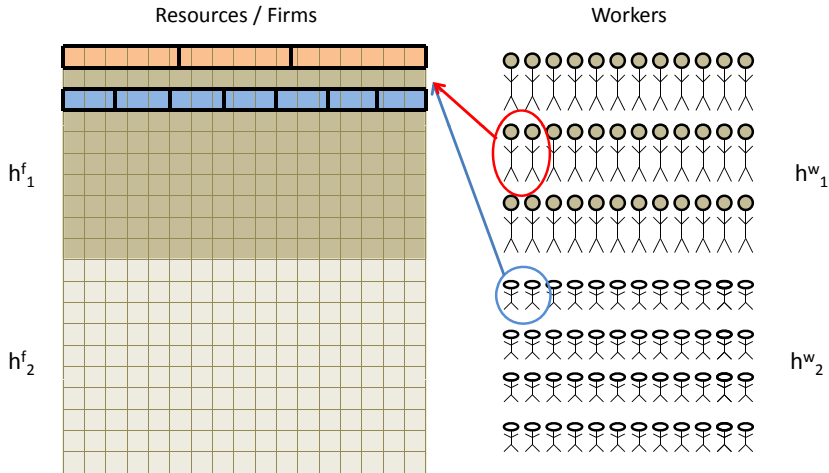


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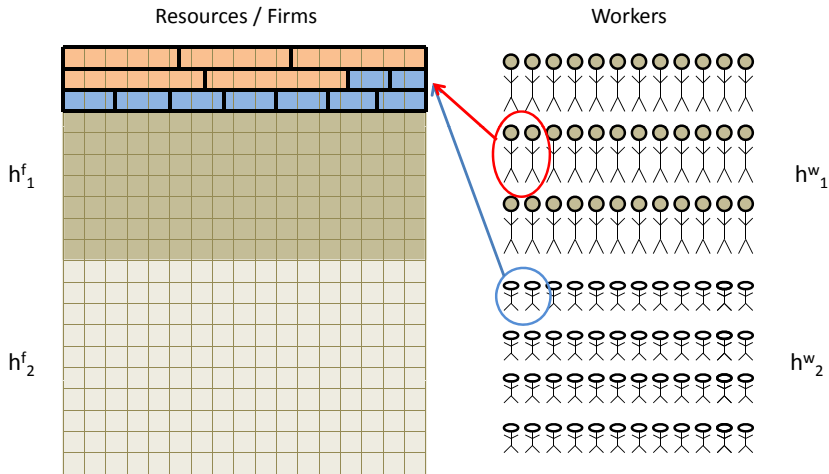
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Prod: $F(\underbrace{x_1, y}_{\text{qualities}}, \underbrace{l', r'}_{\text{quantities}}) + F(x_2, y, l'', r'')$

THE MODEL

- *Population*
 - Workers of type $x \in X = [\underline{x}, \bar{x}]$, distribution $H^w(x)$
 - Firms of types $y \in Y = [\underline{y}, \bar{y}]$, distribution $H^f(y)$
- *Production of firm y* $F(x, y, l_x, r_x)$
 - l_x workers of type x, r_x fraction of firm's resources
 - F increasing in all, concave in last two arguments
 - F constant returns to scale in last two arguments

\Rightarrow Denote: $f(x, y, \theta) = rF(x, y, \frac{l}{r}, 1)$, where $\theta = \frac{l}{r}$

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- ⇒ Denote: $f(x, y, \theta) = rF(x, y, \frac{l}{r}, 1)$, where $\theta = \frac{l}{r}$
- Could allow for \neq resources: $F(x, y, l, r) = \tilde{F}(x, y, l, rT(y))$
- Key assumption: **no peer effects**
- ⇒ Total output: $\int F(x, y, l_x, r_x) dx$

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- *Preferences*

- transferable utility (additive in output goods and numeraire)

LITERATURE

SPECIAL CASES

- Becker 73: $l_{ji} = r_{ij} \rightarrow F(x, y, \min\{l, r\}, \min\{l, r\})$
- Sattinger 75: $l_{ji} \leq \frac{r_{ij}}{t(x_i, y_i)} \rightarrow F = \min \left\{ l, \frac{r}{t(x, y)} \right\}$
- Garicano 00: $l \leq \frac{r}{t(x)} \rightarrow F = y \min \left\{ l, \frac{r}{t(x)} \right\}$
- Lucas 78: Worker input independent of skill $F = yg(l)$
- Rosen 74: more general; existence
(also, Kelso-Crawford 82, Cole-Prescott 97, Gul-Stacchetti 99, Milgrom-Hatfield 05)
- Roy 51: $l_{ji} = r_{ij}$ & no factor intensity
- Roy 51+CES: particular functional form for decreasing return
- Frictional Markets: one-on-one matching, competitive search
(Shimer-Smith 00, Atakan 06, Mortensen-Wright 03, Shi 02, Shimer 05, Eeckhout-Kircher 10)

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Hedonic wage schedule $w(x)$ taken as given.

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 - Implies: $r_x > 0$ only if $\left(x, \frac{l_x}{r_x}\right) = \arg \max f(x, y, \theta) - \theta w(x)$ (*)
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- *Feasible Resource Allocation:*

- $\mathcal{R}(x, y, \theta)$: resources to any $x' \leq x$ by any $y' \leq y$ with $\frac{l_{x'}}{r_{x'}} \leq \theta$.

1. Resource feasibility $[\mathcal{R}(y|X, \Theta) \leq H^f(y) \forall y]$

2. Worker feasibility $[\int_{\theta \in \Theta} \int_{x' \leq x} \theta d\mathcal{R}(\theta, x'|Y) \leq H^w(x) \forall x]$

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- *Competitive Equilibrium* is a tuple (w, \mathcal{R}) s.t.

1. Optimality Cond. $[(x, y, \theta) \in \text{supp } \mathcal{R}$ only if it satisfies (*)]

2. Market Clearing $[\int \theta d\mathcal{R}(\theta|x, Y) \leq h^w(x), \quad "=" \text{ if } w(x) > 0, \forall x]$

ASSORTATIVE MATCHING

DEFINITION (ASSORTATIVE MATCHING)

Allocation \mathcal{R} entails positive (negative) sorting if for any x and x' with $x < x'$ it holds that $(x, y, \theta) \in \mathcal{R}$ and $(x', y', \theta') \in \mathcal{R}$ only if $y' \geq y$ (only if $y' \leq y$).

Allocation \mathcal{R} entails differential positive (negative) sorting its support only comprises points $(x, \mu(x), \theta(x))$ with $\mu'(x) > 0$ (< 0).

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Main Result:

PROPOSITION (CONDITION FOR PAM)

A necessary condition to have equilibria with PAM for any arbitrary distribution of types is

$$F_{12}F_{34} \geq F_{23}F_{14}$$

for all (x, y, l, r) . The strict inequality is also sufficient, and guarantees that no other equilibria exist. The reverse inequality is necessary and sufficient for NAM.

ASSORTATIVE MATCHING

$$F_{12}F_{34} \geq F_{23}F_{14}$$

- Interpretation ($F_{34} > 0$ by assumption):
 1. $F_{12} > 0$: bet. manag. produce more w/ bet. workers (Becker)
 2. $F_{23} > 0$: bet. manag., larger span of control (as in Lucas)
 3. $F_{14} > 0$: bet. workers produce more w/ manag. time (school?)

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- Quantity-quality trade-off by firm y with resources r :
 1. F_{12} : better manager manages quality workers better vs.
 2. F_{23} : better managers can manage more people

⇒ Marginal increase of better \gtrsim marginal impact of more workers

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⇒ Marginal increase of better \gtrsim marginal impact of more workers
- Examples: technological differences across industries, establishments
 1. Walmart vs. mom-&-pop store: low x , high y , high θ , $\theta' < 0$
⇒ $F_{23} > 0$, $F_{14} > 0$, F_{12} not too large ⇒ NAM
 2. Law firm, Mgt Consulting: high x , high y , low θ , $\theta' > 0$
⇒ $F_{14} > 0$, $F_{23} > 0$, F_{12} large ⇒ PAM

SKETCH OF PROOF OF PAM-CONDITION

Assume PAM allocation with resources on $(x, \mu(x), \theta(x))$. Must be optimal, i.e., maximizes:

$$\max_{x, \theta} f(x, \mu(x), \theta) - \theta w(x).$$

First order conditions:

$$f_{\theta}(x, \mu(x), \theta(x)) - w(x) = 0 \quad (1)$$

$$f_x(x, \mu(x), \theta(x)) - \theta(x)w'(x) = 0, \quad (2)$$

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The Hessian is

$$Hess = \begin{pmatrix} f_{\theta\theta} & f_{x\theta} - w'(x) \\ f_{x\theta} - w'(x) & f_{xx} - \theta w''(x) \end{pmatrix}.$$

Second order condition requires $|Hess| \geq 0$:

$$f_{\theta\theta}[f_{xx} - \theta w''(x)] - (f_{x\theta} - w'(x))^2 \geq 0. \quad (3)$$

Differentiate (1) and (2) with respect to x , substitute:

$$-\mu'(x)[f_{\theta\theta}f_{xy} - f_{y\theta}f_{x\theta} + f_{y\theta}f_x/\theta] \geq 0$$

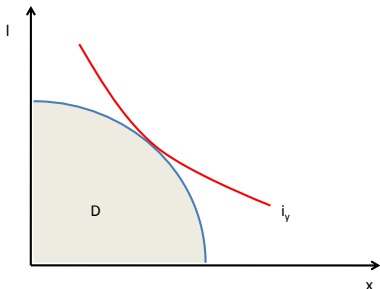
Positive sorting means $\mu'(x) > 0$, requiring $[\cdot] < 0$ and after rearranging:

$$F_{12}F_{34} \geq F_{23}F_{14}. \quad (4)$$

$F_{12}F_{34} > F_{23}F_{14}$: GRAPHICAL

Budget Set: $D = \{(x, l) | lw(x) \leq M\}$

Iso-output Curve: $i_y = \{(x, l) | F(x, y, l, 1) = \Pi\}$



Slope of Iso-output Curve: $\frac{\partial l}{\partial x} = -\frac{F_1(x,y,l,1)}{F_3(x,y,l,1)}$.

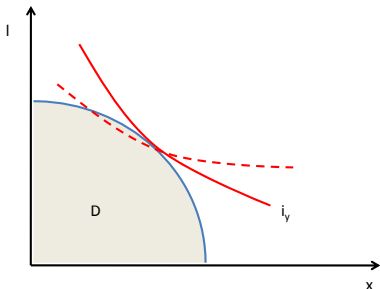
Fix $F_{23} > 0$ and consider better firm:

- If $F_{12} \simeq 0$, higher y has flatter slope (numerator is constant).
- If $F_{12} \gg 0$, then higher y will have steeper slope.

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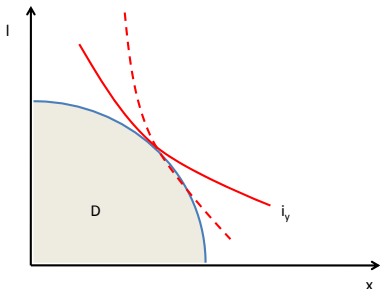
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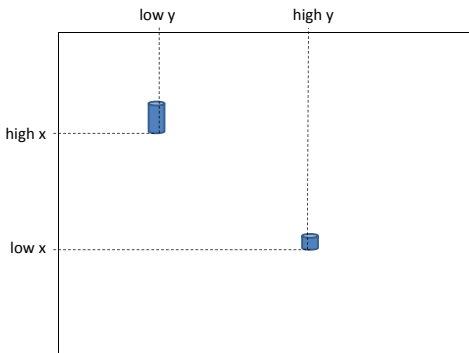
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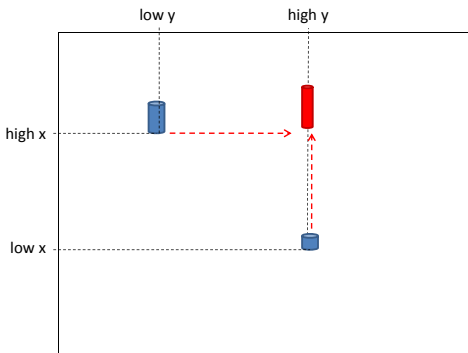
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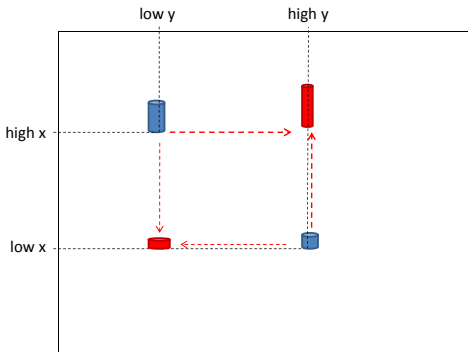
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- Skill “=” Quantity: $F(x, y, l, r) = \tilde{F}(y, xl, r) \Rightarrow F_{12}F_{34} = F_{23}F_{14}$

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Becker's one-on-one matching

- $F(x, y, \min\{l, r\}, \min\{r, l\}) = F(x, y, 1, 1) \min\{l, r\}$,
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Sattinger's span of control model

- $F(x, y, l, r) = \min\left\{\frac{r}{\tilde{t}(x,y)}, l\right\}$; write as CES between both arguments
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Spacial sorting in mono-centric city:

- $F(x, y, l, r) = l(xg(y) + v(r/l)) \Rightarrow$ higher earners in center.

FIRM SIZE, ASSIGNMENT, WAGES

PROPOSITION

Under assortative matching (symmetric distributions of x, y):

$$\begin{aligned} PAM : \quad \theta'(x) &= \frac{F_{23} - F_{14}}{F_{34}}; \quad \mu'(x) = \frac{1}{\theta(x)} \quad ; \quad w'(x) = \frac{F_1}{\theta(x)}, \\ NAM : \quad \theta'(x) &= -\frac{F_{23} + F_{14}}{F_{34}}; \quad \mu'(x) = \frac{-1}{\theta(x)} \quad ; \quad w'(x) = \frac{F_1}{\theta(x)}, \end{aligned}$$

FIRM SIZE, ASSIGNMENT, WAGES

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Proof: μ' from market clearing: $H_w(\bar{x}) - H_w(x) = \int_{\mu(x)}^{\bar{y}} \theta(\tilde{x}) h_f(\tilde{x}) dx$

θ' from FOC: $f_\theta = w(x)$ and $f_x/\theta = w'$, diff. and subst. μ' .

FIRM SIZE, ASSIGNMENT, WAGES

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COROLLARY

Under assortative matching, better firms hire more workers if and only if along the equilibrium path

$F_{23} > F_{14}$ under PAM, and

$-F_{23} < F_{14}$ under NAM.

FIRM SIZE, ASSIGNMENT, WAGES

PROPOSITION

Under assortative matching

$$\mathcal{H}(x) = \frac{h_w}{h_f}$$

$$PAM : \quad \theta'(x) = \frac{\mathcal{H}(x)F_{23} - F_{14}}{F_{34}}; \quad \mu'(x) = \frac{1}{\theta(x)}\mathcal{H}(x); \quad w'(x) = \frac{F_1}{\theta(x)},$$

$$NAM : \quad \theta'(x) = -\frac{\mathcal{H}(x)F_{23} + F_{14}}{F_{34}}; \quad \mu'(x) = \frac{-1}{\theta(x)}\mathcal{H}(x); \quad w'(x) = \frac{F_1}{\theta(x)},$$

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COROLLARY

Under assortative matching, better firms hire more workers if and only if along the equilibrium path

$$\mathcal{H}(x)F_{23} > F_{14} \text{ under PAM, and } -\mathcal{H}(x)F_{23} < F_{14} \text{ under NAM.}$$

FIRM SIZE UNDER PAM

$$F_{23} > F_{14}$$

- Firm size increasing depends on relative strength of
 1. F_{23} : span of control
 2. F_{14} : resource intensity of labor
- If marginal impact of output from firm y' span of control is larger than worker x 's marginal impact of resources \Rightarrow high productivity firms are larger

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- Special case: Lucas 78

GENERAL CAPITAL, MONOPOLISTIC COMPETITION

- General Capital:

- $F(x, y, l, r) = \max_k \hat{F}(x, y, l, r, k) - ik$; Sorting cond. on max

$$\hat{F}_{12}\hat{F}_{34}\hat{F}_{55} - \hat{F}_{12}\hat{F}_{35}\hat{F}_{45} - \hat{F}_{15}\hat{F}_{25}\hat{F}_{34} \geq \hat{F}_{14}\hat{F}_{23}\hat{F}_{55} - \hat{F}_{14}\hat{F}_{25}\hat{F}_{35} - \hat{F}_{15}\hat{F}_{23}\hat{F}_{45}$$

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- Monopolistic Competition in the Output Market:

- consumers have CES preferences with substitution ρ
- sales revenue of firm y : $\chi F(x, y, l, 1)^\rho$
- Sorting condition

$$\begin{aligned} & \left[\rho \tilde{F}_{12} + (1 - \rho)(\tilde{F}) \frac{\partial^2 \ln \tilde{F}}{\partial x \partial y} \right] \left[\rho \tilde{F}_{34} - (1 - \rho) l \tilde{F} \frac{\partial^2 \ln \tilde{F}}{\partial l^2} \right] \\ & \geq \left[\rho \tilde{F}_{23} + (1 - \rho) \tilde{F} \frac{\partial^2 \ln \tilde{F}}{\partial y \partial l} \right] \left[\rho \tilde{F}_{14} + (1 - \rho) \left(l \tilde{F}_{13} - l \tilde{F} \frac{\partial^2 \ln \tilde{F}}{\partial x \partial r} \right) \right]. \end{aligned}$$

- independent of χ
- our condition under $\rho = 1$, log-sm when production linear in l .

SEARCH, FIRM SIZE AND SORTING

- Existing literature on search and firm size: identical workers
(Smith 99, Acemoglu-Hawkins 06, Mortensen 09, Kaas-Kircher 10, Helpman-Itskhoki-Redding 10, Menzio-Moen 10,...).
- Vacancy filling prob $m(q)$. Job finding prob $m(q)/q$. Post (x, v_x, ω_x)

$$\max_{r_x, l_x, \omega_x, v_x} \int [F(x, y, l_x, r_x) - l_x \omega_x - v_x c] dx$$

s.t. $l_x = v_x m(q_x)$; and $\omega_x m(q_x)/q_x = w(x)$.

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- Two equivalent formulations:

1. $\max_{s_x, r_x} \int [G(x, y, s_x, r_x) - w(x)s_x] dx$, where

$$G(x, y, s_x, r_x) = \max_{v_x} [F(x, y, v_x m(s_x/v_x), r_x) - v_x c].$$

2. $\max_{r_x, l_x, v_x} \int [F(x, y, l_x, r_x) - C(x, l_x)] dx$, where

$$C(x, l_x) = \min_{v_x, q_x} c v_x + q_x v_x w(x) \text{ s.t. } l_x = v_x m(q_x).$$

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- Check sorting, compute $w(x)$ as in previous part.
- Determine unemployment. FOC

$$w(x)q_x = \frac{\eta(q)}{1 - \eta(q)} c$$

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- Check sorting, compute $w(x)$ as in previous part.
- Determine unemployment. FOC (simple closed form with const. elasticity α)

$$w(x)q_x = \frac{\eta(q)}{1 - \eta(q)} c = \frac{1 - \alpha}{\alpha} c$$

UNEMPLOYMENT, FIRM SIZE AND SORTING

PROPOSITION

The unemployment rate is falling in worker skills.

- $\eta(q)$ weakly decreasing $\Rightarrow q$ decreasing in x

UNEMPLOYMENT, FIRM SIZE AND SORTING

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The unemployment rate is falling in worker skills.

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PROPOSITION

The vacancy rate is ambiguous in firm size.

- Consider PAM (likewise for NAM)
- Vacancies ($1/q$) increasing in x
- Firm size ambiguous in y : $F_{23} \gtrless F_{14}$

CONCLUSION

This work:

- Lay out a matching model with factor intensity
- Derive tractable sorting condition ($F_{12}F_{34} \geq F_{14}F_{23}$)
- Characterize equilibrium firm size ($F_{23} > F_{14}$), assignment and wages
- Search frictions: relation unemployment, skill and firm size

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Economic Relevance & Applications in trade/macro/labor...:

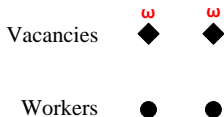
- Mismatch debate: worker heterogeneity matters
- Comparative statics: impact of aggregate fluctuations
- Empirical: How does unemployment change across skills/firm size?

APPENDIX

ILLUSTRATION OF EXTENSIONS

COMPETITIVE SEARCH WITH LARGE FIRMS

Wage posting and frictional hiring (Peters 90, Burdett-Shi-Wright 01,...)

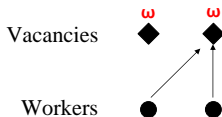


- Searchers per vacancy: $q = s/v$
- Vacancy filling prob: m
- Job finding prob: m/q

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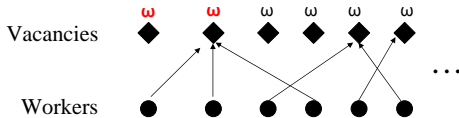


- Searchers per vacancy: $q = s/v$
- Vacancy filling prob: $m = \frac{3}{4}$
- Job finding prob: $m/q = \frac{3}{4}$

ILLUSTRATION OF EXTENSIONS

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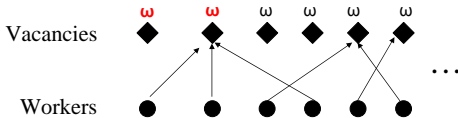


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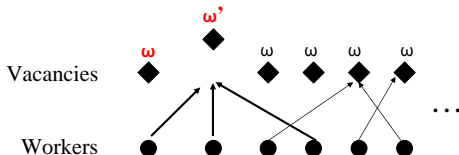


- Searchers per vacancy: $q = s/v$
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- Job finding prob: $m/q \rightarrow \frac{1 - e^{-q}}{q}$

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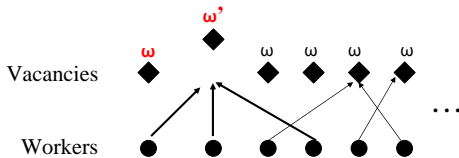


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- Searchers per vacancy: $q = s/v$
- Vacancy filling prob: $m(q) \rightarrow 1 - e^{-q}$, m'
- Job finding prob: $m/q \rightarrow \frac{1-e^{-q}}{q}$, $\omega' \frac{m(q')}{q'} = \omega \frac{m(q)}{q} = w(x)$